

Quality of life

As an economic development strategy

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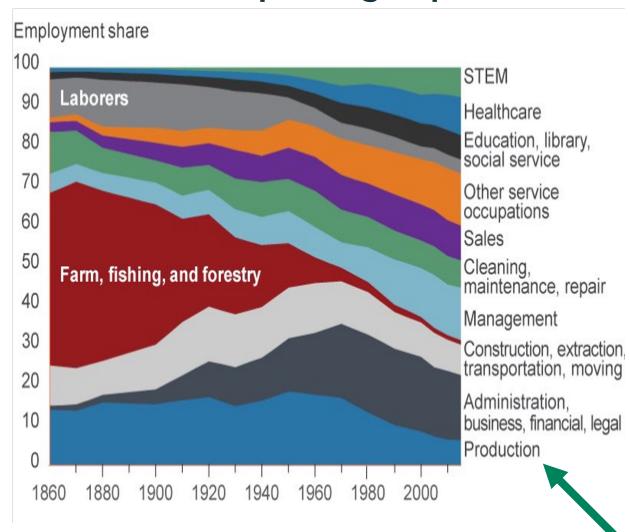
Director of Research, Knowledge, and Evaluation



WHERE ARE THE JOBS?

Since peaking in 1979, manufacturing (production) jobs have dropped **34**%

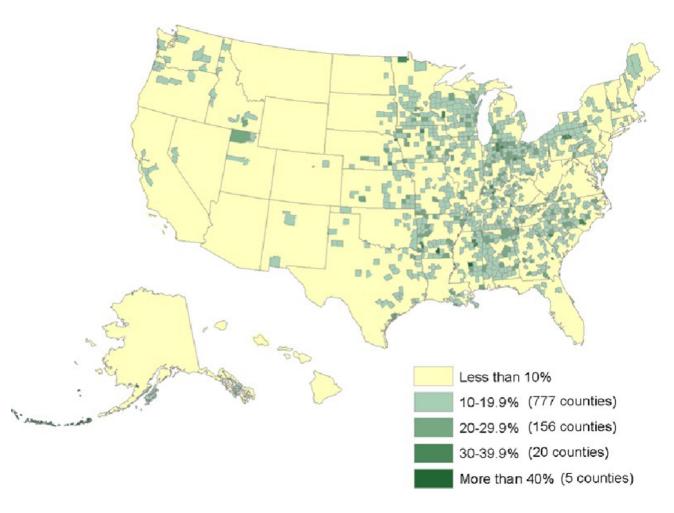
Employment share by occupation group



WHERE WERE THE JOBS?

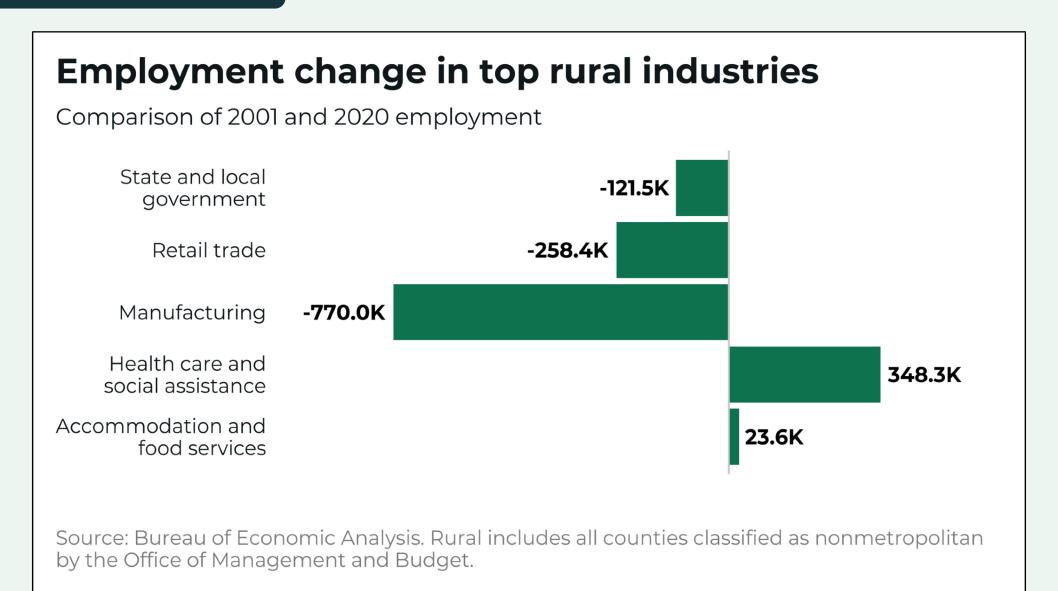
- The **Midwest** and **South**
- Non-metropolitan areas

Share of earnings from manufacturing



Source: Bond, 2013 using 2010 BEA earnings

RURAL JOB LOSS



HOW DID THIS HAPPEN?



Automation



Globalization

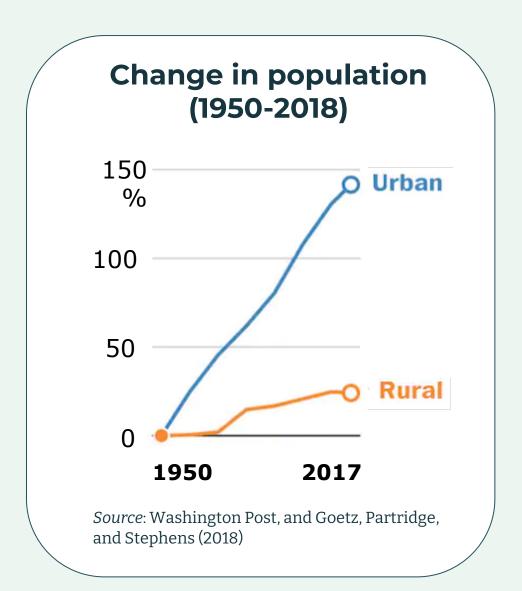


Decline in entrepreneurship



MANY RURAL COMMUNITIES ARE STRUGGLING

Overreliance on **traditional export-based** industries has led to lower growth in rural areas



(Goetz, et al. 2018; Kilkenny and Partridge, 2009; Weiler, 2001)

CAN TRADITIONAL ECONOMIC DEVELOPMENT INCENTIVES SAVE US?

Struggling communities
are more likely to offer
traditional economic
development incentives to
attract large plants



CAN TRADITIONAL ECONOMIC DEVELOPMENT INCENTIVES SAVE US?

Rural areas are increasingly at a disadvantage in attracting large firms.

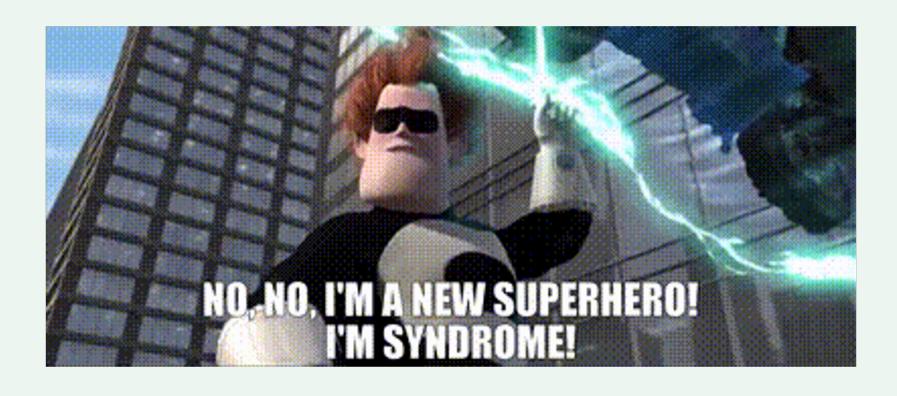


(Partridge and Olfert, 2011)



CAN TRADITIONAL ECONOMIC DEVELOPMENT INCENTIVES SAVE US?





IT'S A VICIOUS CIRCLE

1. Struggling communities offer incentives



2. Incentivized firms **fail** to create more jobs than similar firms without incentives (Donegan et al., 2019)

3. Incentives **crowd out** economic activity; lower business startups

(Partridge et al., 2020)

4. Promoting traditional export activity at the expense of residential services will **backfire** (Kilkenny & Partridge, 2009)

WHAT IF WE MAKE THE INCENTIVES BIGGER?







TRADITIONAL ECONOMIC DEVELOPMENT INCENTIVES IN OHIO



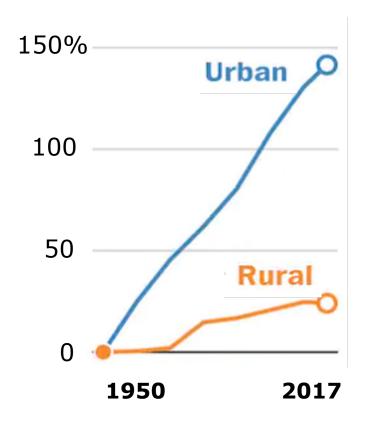
- 5th lowest corporate income tax revenue per capita
- **45**th in population growth (2023)
- **47**th in job growth (2023)



MANY RURAL COMMUNITIES ARE STRUGGLING

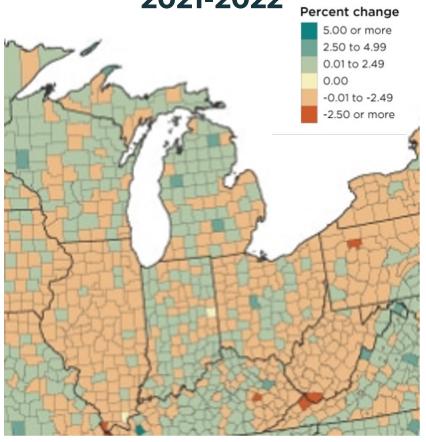
Increasing the ability of governments to aid private enterprise has an **especially** negative effect on rural county employment

Population change, 1950-2018



Source: Washington Post

Population change, 2021-2022



Source: U.S. Census Bureau

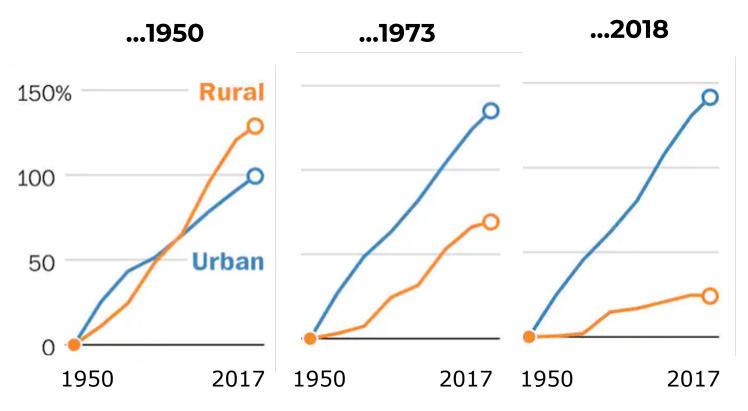
BUT MANY RURAL COMMUNITIES ARE PROSPERING

Metro-adjacent and high-amenity rural communities tend to fare better

Change in population since 1950

The areas defined as metropolitan in 1950 have since grown more slowly than the rural remainder of the country.

According to definitions from...



Source: Washington Post, and Goetz, Partridge, and Stephens (2018)

THE BALL CORPORATION

"There was nothing about the town that particularly appealed to me, but the men were all courteous, kind, and businesslike"

— Frank Clayton Ball, 1887





- As incomes increase, demand for nice places also increases
- The first
 intercontinental
 railroad opened the
 floodgates to
 westward migration
 to the sunbelt
- In the early 1900s,
 California marketed
 itself as a great place
 to make a "comfortable,
 healthy home"

THE IMPORTANCE OF QUALITY OF LIFE

"The success of cities hinges more and more on cities' role as centers of consumption"



THE QUALITY OF LIFE (R)EVOLUTION

"Mayors are shifting their focus from attracting firms to attracting residents by improving quality of life"

— The Economist, September 2021

















ESTIMATING QUALITY OF LIFE IN SMALL TOWNS

Markets can reveal preferences for locations and for amenities

Households are willing to pay higher housing prices and even forego higher wages to live in areas with higher quality of life











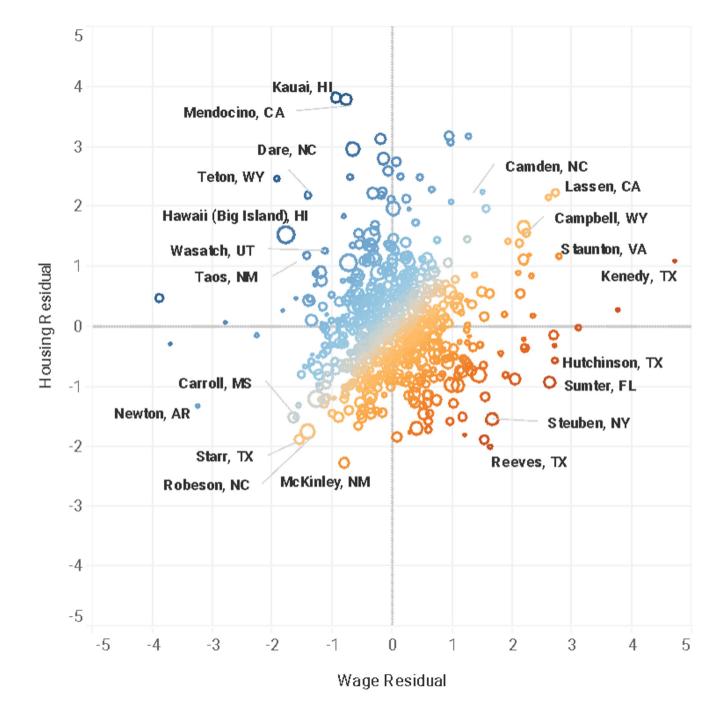
TRAVERSE CITY, MICHIGAN

"Half the pay for a view of the bay"

THE LOCATION PREMIUM

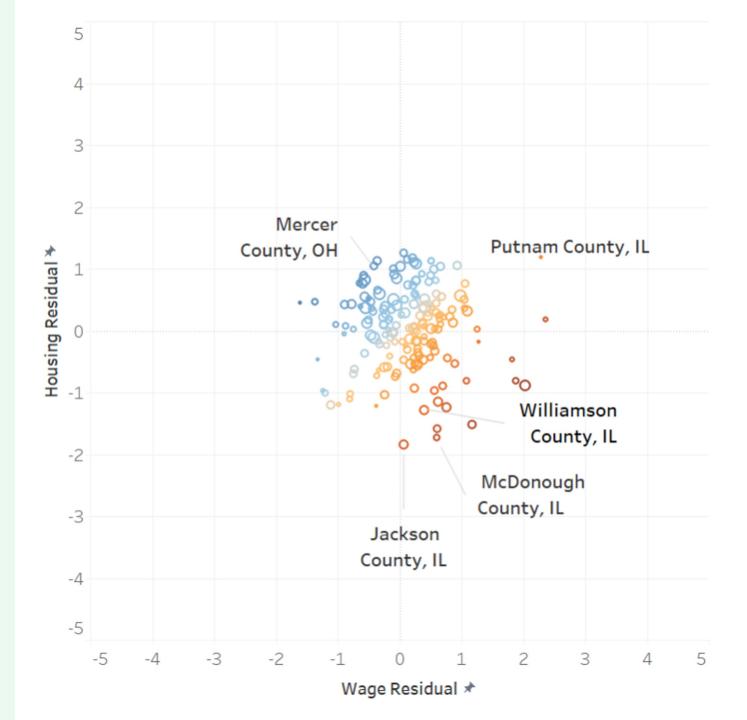
From great places to live to great places to work to both to ...

...neither

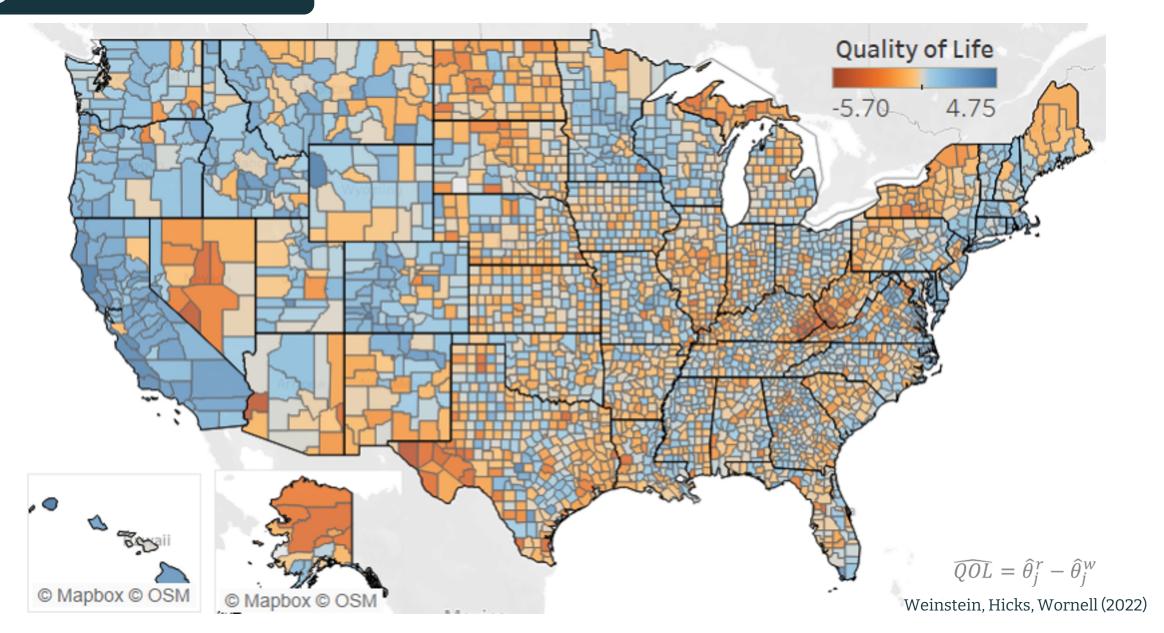


THE MIDWEST PREMIUM

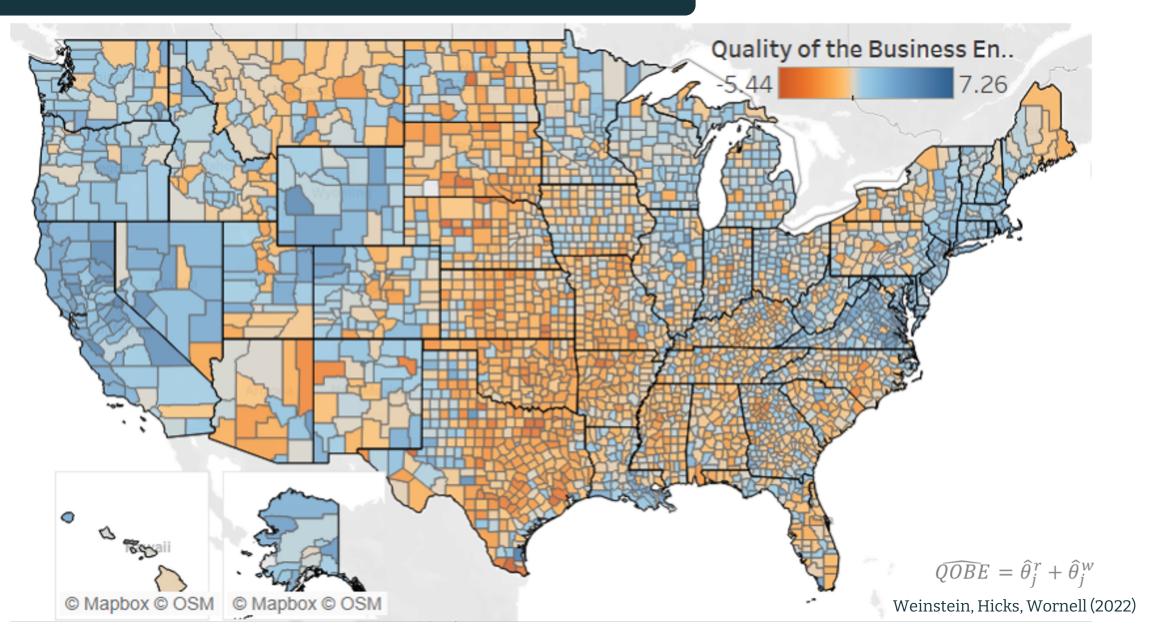
More focus on the quality of the business environment than quality of life

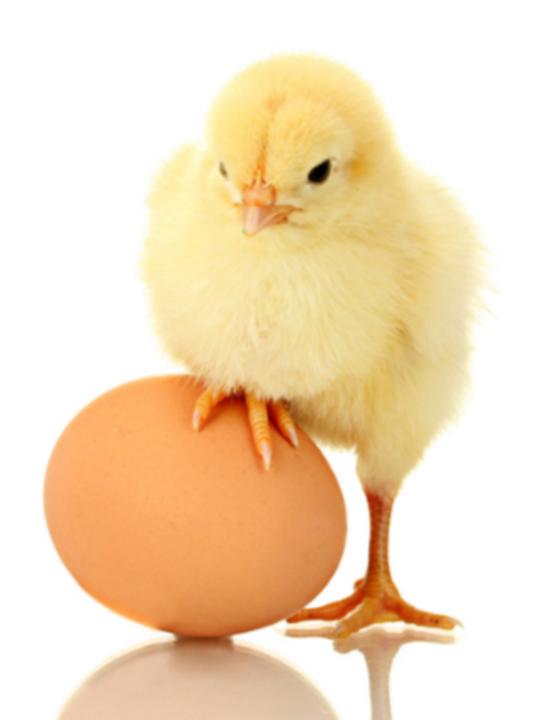


QUALITY OF LIFE



QUALITY OF BUSINESS ENVIRONMENT





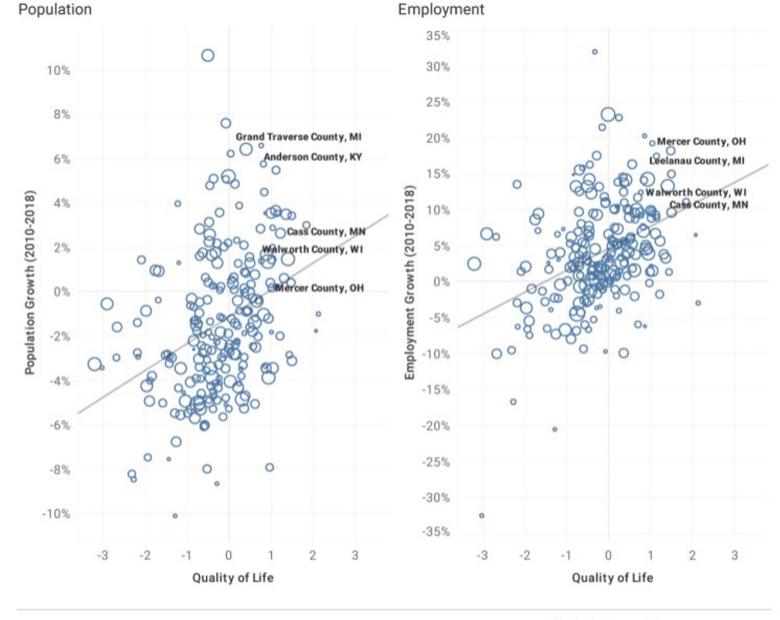
Answering the chicken or the egg problem:

Do people follow jobs or do jobs follow people?

QUALITY OF LIFE

Matters more for population growth and job growth

Especially true for small towns
(micropolitan areas) and for the Midwest

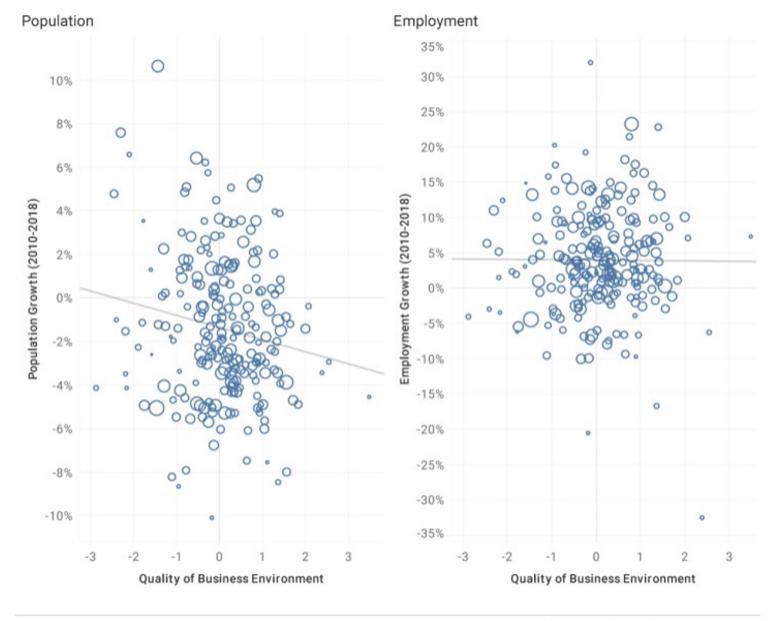


Source: Authors' calculations using Census Bureau data



QUALITY OF BUSINESS ENVIRONMENT

Matters less for population and job growth

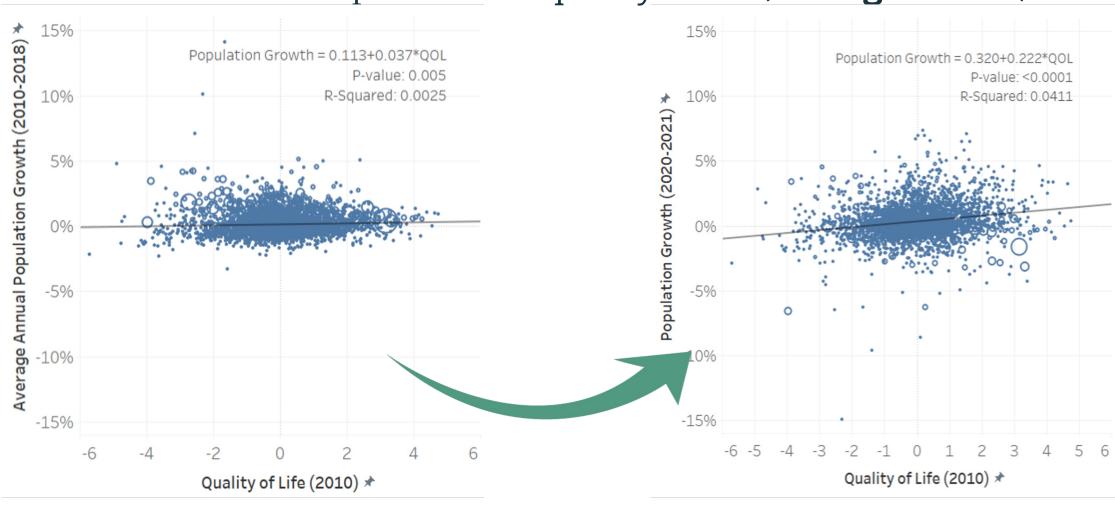


Source: Authors' calculations using Census Bureau data



IN THE WAKE OF THE PANDEMIC ...

The rise of **remote work** (growing even before the pandemic), increased the importance of quality of life (**6x larger effect**)

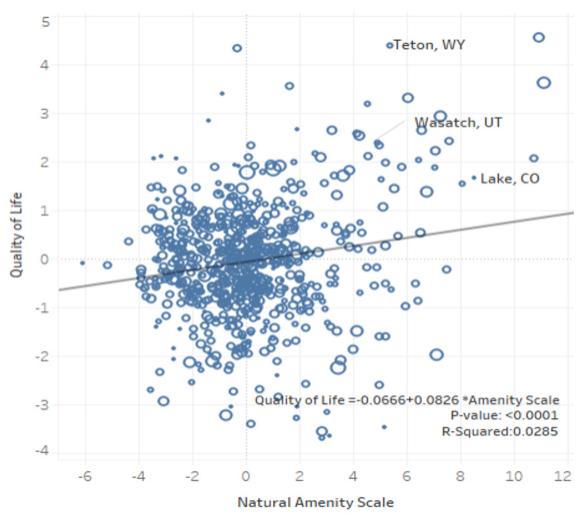


SO, WHAT MAKES A PLACE NICE?



NATURAL AMENITIES → HIGHER QUALITY OF LIFE

Small towns



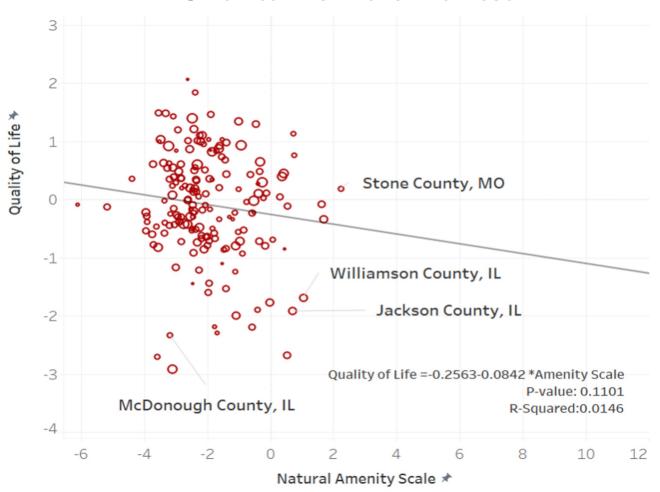


Teton County, Wyoming

USDA Natural Amenity Index

NATURAL AMENITIES → HIGHER LOWER QUALITY OF LIFE_____

Small towns in the Midwest





Marion, Illinois (Williamson County)

USDA Natural Amenity Index

SO, WHAT MAKES A PLACE NICE?

- > Recreation
- > Arts and culture
- > Better health
- > Food stores
- > Personal care places
- > Proximity to a metro
- > Low crime rates
- > Good schools
- Work from home (broadband)









THE PLACE FOR BUSINESS IN QUALITY OF LIFE

This is where businesses can have an outsized impact on the economy — by improving quality-of-life-providing goods and services that residents **need** and **want**!



Café O'Play



Farmer's Rail



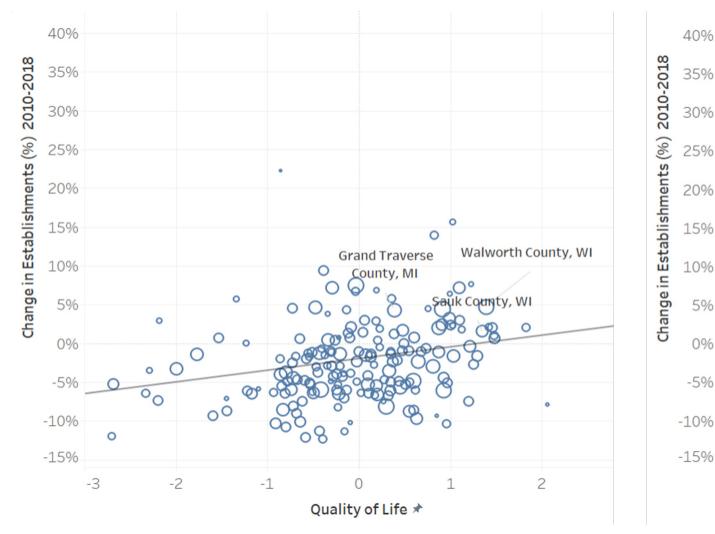


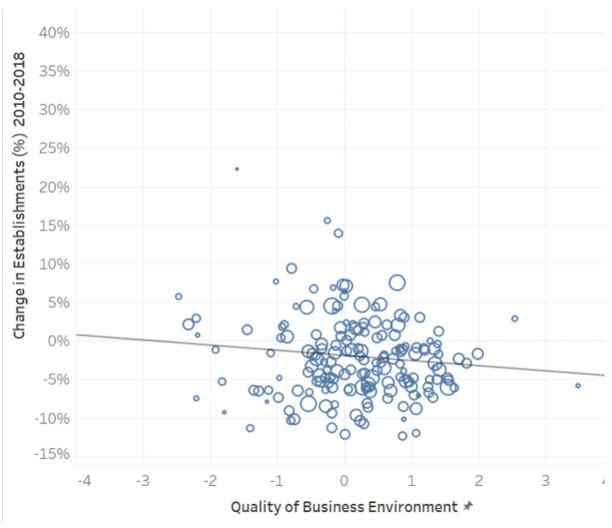


Something in the air

The Akron Sound EarthQuaker Devices

QUALITY OF LIFE → **BUSINESS STARTUPS**





(NOT QUALITY OF THE BUSINESS ENVIRONMENT)

SURVEY OF ENTREPRENEURS



Question:

What attracts innovative entrepreneurs to a location?

Answer:

Talented workers, and the quality of life that these workers like (Endeavor, 2014)

IT'S A VICIOUS VIRTUOUS CIRCLE

Growth of startups in tradable services increases → local wealth creation, reinvestment

Higher quality of life increases business startups

Highly skilled workers are more likely to start businesses in highamenity places

(Conroy and Watson, 2023)



Small businesses increase quality of life by providing the local goods and services we need and want

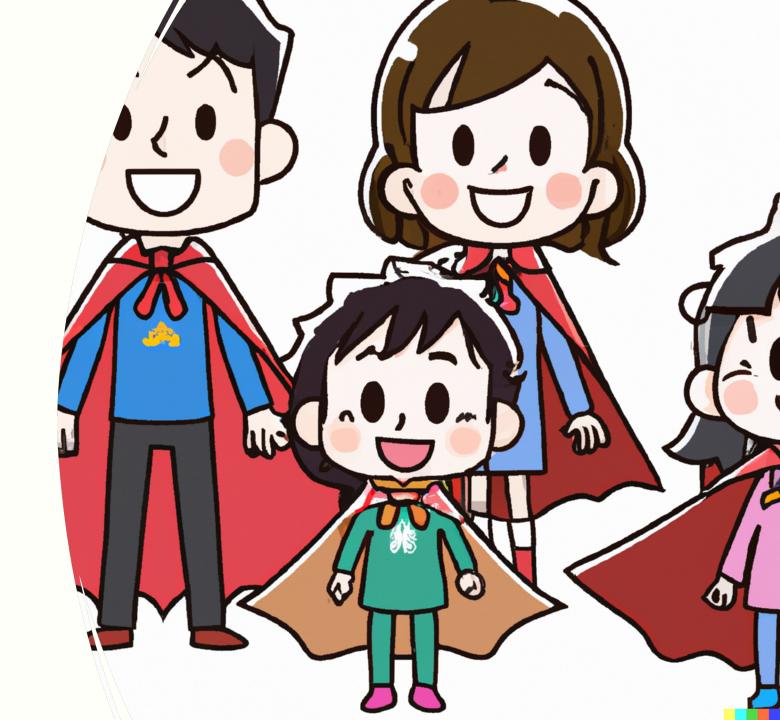
(Weinstein, Hicks, Wornell, 2022)

High quality of life places attract more people

(Weinstein, Hicks, Wornell, 2022)

WE ARE THE SUPERHEROES

We must foster an entrepreneurial culture of seeking out creative ways to leverage local resources to meet the needs and wants of our community (and other communities)



WHAT CAN SCALABLE TECH ENTREPRENEURSHIP BE IN RURAL?





Wilson, North Carolina

BUILDING A TECH ECONOMY ECOSYSTEM

Housing

Public Health and Safety

Public-sector leadership and support

Post Secondary **Education Partnerships**

Culture and entertainment options

Private and Nonprofit Sector Engagement

Quality PreK-12 education and accessible childcare

Attractive "live-work" downtown



Broadband Infrastructure

Necessary

Infrastructure







Coworking and Entrepreneurship Spaces



Scalable Tech Entrepreneurship Support and Incubation

1101

Digital Workforce

Development and

Support

110

10

Direct

Drivers



Access to **Digital Jobs**



Access to Capital



Local wealth creation by

startups

OUTCOMES

Quality digital

employment

QUALITY OF LIFE

Six recommendations for rural leaders to consider when creating economic and workforce development strategies and programs:

1. Invest in quality of life.

- 2. Create spaces, places, and programs where remote workers can meet and network.
- 3. Build the broadband infrastructure of the future, and make sure people know where it is.
- 4. When attracting remote workers, target workers that already have connections to your community.
- 5. When attracting remote workers, incorporate housing into your economic development strategy.
- 6. When working to increase remote employment for local workers, focus workforce development efforts on skills aligned with remote work professions.





We believe that small towns are home to big ideas — and new models of economic development can empower rural communities across the U.S. to participate in and benefit from the nation's growing tech economy.





Thank you

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